

NIHA Healthcare Leadership Program

Dates

- Core Module:
24 Jun – 5 Jul 2013
- Advanced Module:
1 – 5 Jul 2013

Fees

S\$20,000
per participant (subject to prevailing GST)

S\$10,000
per participant (subject to prevailing GST)

Application Deadline

Two months before commencement of the program. Participants are strongly encouraged to apply at least three months in advance. Applications received after the deadline will be considered depending on space availability. Full scholarships may be offered to qualified applicants.

For enquiries, please call (65) 6516 7872 or visit executive-education.nus.edu.



IMPROVING HEALTHCARE IN ASIA

Public health issues will be among the most serious challenges in Asia in the coming years. The growing complexities of healthcare delivery call for more holistic insights and integrative solutions.

The NIHA Healthcare Leadership Program presents a unique opportunity for healthcare leaders to enhance their leadership acumen and decision-making abilities to address these complexities. Participants will learn about health policy and program design, implementation and evaluation, as well as healthcare leadership and management.

With its Asia-centric case studies and faculty, the NIHA Healthcare Leadership Program is the first of its kind, blending traditional teaching methods with case-study learning and site visits. All participants will also have the opportunity to work with a faculty mentor on a practical project.

WHO SHOULD ATTEND?

The NIHA Healthcare Leadership Program targets leaders from government, civil service and civil society who contribute to health policy and health services delivery in Asia. Participants are likely to be mid-career directors or deputy directors in charge of a health program or department.

CURRICULUM

The NIHA Healthcare Leadership Program comprises two modules: a Core Module and an Advanced Module.

The Core Module consists of coursework over two weeks, which will address the following areas:

- Health policy and program design, implementation and evaluation
- Leadership and management skills with a focus on healthcare settings
- Updates of selected healthcare and public health topics

Following the Core Module, participants will proceed to work on a practical project in their home countries for a year. The proposals are developed during the Core Module to help participants identify the areas and topics they would like to focus on. Faculty mentors are provided by NIHA to support the participants in their projects over the one year.

All participants who successfully complete the Core Module will be invited to return for the Advanced Module in the following year. This allows participants to present their project work and also to network with new participants on the program.

HOW WILL YOU BENEFIT?

The benefits of attending include:

- Better decision-making capacity through extensive use of policy analysis
- More critical “consumption” of data and research, and improved ability to use new knowledge and evidence in decision-making
- More appropriate use of expert advice in tackling complex healthcare issues
- Improved understanding of the processes and tools for implementing health policies and programs
- Becoming better equipped to lead and manage healthcare organizations

PROGRAM FOCUS

Leadership and Change

- Inspiring and motivating
- Leading change in healthcare
- Setting the vision and tone
- Listening, learning, negotiating and influencing

Healthcare Decision-Making

- Policy analysis
- Effective framing and problem-solving
- Leveraging data for systematic decision-making

Implementation

- Pursuit of excellence: Quality improvement
- Healthcare policy implementation

Stakeholder Management

- Communicating with stakeholders (public, patients, caregivers, staff)
- Connectedness and outreach
- Crisis management
- Social and public healthcare marketing



ABOUT NIHA

The NUS Initiative to Improve Health in Asia (NIHA) aims to elevate the quality of public health and healthcare delivery in Asia. It is coordinated by the NUS Global Asia Institute, in collaboration with the Lee Kuan Yew School of Public Policy, Yong Loo Lin School of Medicine and the NUS Business School. NIHA also collaborates with other institutions in Singapore and internationally with the relevant expertise.

NUS Global Asia Institute

NUS Global Asia Institute aims to take the lead in research and scholarship directed at topics pivotal to Asia's future. By focusing on integrative studies, the work of the Institute goes beyond public policies and also deals with matters of technological importance.

Lee Kuan Yew School of Public Policy

Lee Kuan Yew School of Public Policy was established in 2004 with the mission of educating and training the next generation of Asian policymakers and leaders. Its objectives are to raise the standards of governance throughout the region, and to contribute to the transformation of Asia.

Yong Loo Lin School of Medicine

Yong Loo Lin School of Medicine has produced leaders in healthcare delivery, discovery and public service, as well as played a pivotal role in Singapore's Life Sciences Initiative and Singapore Medicine.

NUS Business School

NUS Business School is known for providing management thought leadership from an Asian perspective, enabling its students and corporate partners to leverage global knowledge and Asian insights.

Saw Swee Hock School of Public Health

Saw Swee Hock School of Public Health builds on 60 years of experience in research, teaching and practice as a department of epidemiology and public health at NUS. With a distinctly Asian focus, the school's strengths include chronic disease epidemiology, statistical genomics, workplace health and a well-developed Master of Public Health program.

Pardee RAND Graduate School

Pardee RAND Graduate School is one of the original eight US graduate programs created to train future leaders in public policy and the only one specializing exclusively in the PhD. It is based at RAND Corporation, a non-profit institution that helps improve policy and decision-making through research and analysis.

London School of Hygiene & Tropical Medicine

London School of Hygiene & Tropical Medicine is a world-leading centre for research and postgraduate education in public and global health. Its mission is to improve health and health equity in the UK and worldwide.



TESTIMONIALS

“It has been a privilege for me to be a participant of the NIHA Healthcare Leadership Program. A major strength of this program is that it brought together many different experts with different perspectives. I really enjoyed the insights that I learnt from the people which I can carry back to the workplace.”

Steven Ooi

Deputy Director (Policy & Control), Communicable Diseases Division
Ministry of Health
Singapore

“The content, the overall information and the skills I have gained from this course have been incredible. Before I attended this program I had been struggling with myself to connect the different issues and topics related to management and leadership together. The content of this course is uniquely put together and really addresses the issues that I had back in my workplace. We covered teambuilding, leadership, policy analysis, effective communication and the multi-sectoral approach towards health promotion. The conceptual learning and framework from this course will help me to resolve the issues that I have or will be consistently facing back in Afghanistan.”

Mohammad Dauod Khuram

National Manager, Health Program
Aga Khan Foundation
Afghanistan

“This program has provided me with insights on leadership, as well as the courage and support on how to implement a project and be a good leader. What I liked most about the program is that it gave us a chance to talk about our experiences – many ideas were shared between participants from many countries. The field trip was very exciting because it gave examples on how a health-promoting environment can be implemented and how multi-agency collaboration is being executed in Singapore.”

Ruziana Binti Miss

District Health Officer
Kuching Divisional Health Office, Sarawak
Malaysia

“This program has changed the way I look at healthcare and how to deliver and improve healthcare for a large group of patients.”

Fareed Kagda

Senior Consultant
Alexandra Hospital
Singapore

“What I liked about the program is how it combines health system analysis with the business management side. This is a very interesting combination that I seldom find works very well, but I really liked the way NUS packaged the two components together. It was also delivered by world-class professors and we were given ample time to have group discussions as well as share our experiences. Overall, it has been a very rich experience and I feel very blessed.”

Esther Indriani

Maternal, Child Health and Nutrition Specialist
World Vision International
Indonesia

Faculty Spotlight

The NIHA Healthcare Leadership Program is taught by internationally recognized faculty from NUS Business School, Lee Kuan Yew School of Public Policy, Saw Swee Hock School of Public Health, Pardee RAND Graduate School, London School of Hygiene & Tropical Medicine, and Yong Loo Lin School of Medicine.

PROGRAM DIRECTORS



Dr Audrey Chia

- Associate Professor, NUS Business School
- Joint Associate Professor, Saw Swee Hock School of Public Health
- Co-Director, Asia Centre for Social Entrepreneurship & Philanthropy
- PhD, University of Texas at Austin
- BA (Honours), National University of Singapore

Dr Chia's research and teaching interests include leadership, change management, and the social and ethical challenges faced by organizations. She is on the faculty of the UCLA-NUS Executive MBA program. In her consultancy work and executive education, she has worked with leading companies such as Bridgestone, Catalyst, DHL, Jones Lang LaSalle, L'Oréal, Mitsui & Co., McDonald's, Panasonic, Samsung, Schenker-Bax Global, Royal Brunei Airlines and Unilever. Dr Chia has received university awards, faculty awards and numerous commendations for excellence in teaching.



Dr Lim Yee-Wei

- Associate Professor and Vice-Dean (Research), Saw Swee Hock School of Public Health
- Faculty Member, Pardee RAND Graduate School
- PhD, UCLA
- MBBS, National University of Singapore

Dr Lim's areas of research include healthcare policy, workforce development and quality improvement in healthcare delivery. His current work includes: evaluation of the evidence base for continuous quality improvement studies; translating research evidence to improve primary care practice; healthcare workforce forecasting for Singapore; and modelling the impact of innovative interventions to reduce cataract burden in developing countries.

NUS FACULTY



Dr Chia Kee Seng

- Professor and Dean, Saw Swee Hock School of Public Health
- Director, NUHS-GIS Centre for Molecular Epidemiology
- Foreign Adjunct Professor, Karolinska Institutet
- MD, MSc(OM), MBBS, National University of Singapore

Dr Chia's research focuses on how genetic and lifestyle factors interact to cause chronic diseases, and the translation of these findings to preventive measures at the population level. Under his stewardship, the Saw Swee Hock School of Public Health has set up Population Health Metrics and Analytics (PHMA), a system which provides evidence for timely intervention for disease prevention and health promotion. PHMA will help researchers and policymakers track the population's long-term health risks and attitudes towards health and disease. Dr Chia is a Council Member of the Workplace Safety and Health Council and Board Member of the National Environment Agency.



Dr Wong Mee Lian

- Associate Professor, Saw Swee Hock School of Public Health
- FFPH, Fellow, Faculty of Public Health, Royal College of Physicians, UK
- MD, National University of Singapore
- FAMS, Fellow, Academy of Medicine, Singapore

Dr Wong, a public health physician by training, has undertaken consultancy work on health promotion in Tonga, Brunei, Bangladesh, China and Cambodia. Her current research interests include health promotion, behavioural change, and prevention of sexually-transmitted infections and HIV among sex workers, heterosexual men, adolescents and married women in Singapore and Cambodia.



Dr Teo Yik Ying

- Associate Professor, Saw Swee Hock School of Public Health
- DPhil, MSc, University of Oxford
- BSc, Imperial College

Professor Teo is an Associate Professor with the Saw Swee Hock School of Public Health and the Department of Statistics & Applied Probability at NUS. He heads the biostatistics domain and oversees the genomics program at the School of Public Health. He is also an Adjunct Visiting Group Leader at the Genome Institute of Singapore at A*STAR. He chairs the Singapore Genome Variation Project and the Singapore Integrative Omics Study. His research interests include biostatistics and public health genomics.



Dr Eric Finkelstein

- Director of Research, NUS Initiative to Improve Health in Asia
- Deputy Director and Associate Professor, Health Services and Systems Research Program, Duke-NUS Graduate Medical School
- Associate Professor, Saw Swee Hock School of Public Health
- Associate Research Professor, Global Health Institute, Duke University

Dr Eric Finkelstein is a health economist whose research focuses on the economic causes and consequences of health behaviours, with a primary emphasis on behaviours related to obesity. He has published over 95 peer-reviewed papers and two books in these areas. His influential research has been widely cited in major health policy debates. His book, *The Fattening of America*, has motivated considerable debate about appropriate policies for addressing the obesity epidemic. Dr Finkelstein is frequently called upon to consult with industry, policymakers and others on the economic impact of obesity and strategies for reducing the burden.



Professor Tikki Pang (Pangestu)

- Visiting Professor, Lee Kuan Yew School of Public Policy
- PhD, Australian National University
- BSc (Honours), Australian National University

Professor Pang is presently Visiting Professor at the Lee Kuan Yew School of Public Policy. He was previously Director of Research Policy & Cooperation at WHO. He has published over 200 scientific articles and 12 books. His research interests are in epidemiology, pathogenesis, laboratory diagnosis and the prevention of infectious diseases; and in health research policy, health research systems, global health governance, best practices in research, development of research capabilities in developing countries, and the linkages between research and policy.



Dr Phua Kai Hong

- Associate Professor, Lee Kuan Yew School of Public Policy
- PhD, London School of Economics
- SM, AB cum laude, Harvard

Professor Phua is the lead faculty for training and research in health and social policy, health economics and financing. He is the co-lead author of the overview article in the Lancet Series on Health in Southeast Asia (2011), an Associate Editor of Singapore Economic Review, and heads the health systems component in a Rockefeller-funded project on Asian Trends Monitoring at Lee Kuan Yew School of Public Policy. He was Chair of the Technical Advisory Group for Health Sector Development of the WHO Western Pacific Regional Office, and has consulted for governments and international organizations, including Asian Development Bank, UNESCAP, World Bank and WHO.

PARDEE RAND GRADUATE SCHOOL FACULTY



Dr Jeffrey Wasserman

- Assistant Dean for Academic Affairs and Professor of Public Policy Analysis, Pardee RAND Graduate School
- Senior Policy Researcher, The RAND Corporation
- PhD, Pardee RAND Graduate School for Policy Studies
- MS, BA, University of Rochester

Dr Wasserman has over 25 years of experience directing large and complex health services research projects in the areas of public health preparedness, healthcare financing, and health promotion and disease prevention. He currently serves as Principal Investigator on an HHS/ASPR-funded project to develop a national health security strategy, and has recently led projects related to healthcare reform in the United States, public health entrepreneurship, and the relationship between law and public health emergency preparedness.



Dr Richard Coker

- Visiting Professor and Head, Infectious Diseases Program, Saw Swee Hock School of Public Health

Dr Coker heads the infectious diseases program at the Saw Swee Hock School of Public Health. He also heads the London School of Hygiene & Tropical Medicine's Communicable Diseases Policy Research Group, based in Bangkok, Thailand, which provides a focus of expertise on the diverse public health problems associated with communicable disease control in Southeast Asia. His interests include communicable diseases, in particular, emerging infectious diseases, HIV and tuberculosis, and health systems responses to disasters.